MINUTES OF THE REGULAR MEETING OF THE BOARD OF THE
METROPOLITAN ZOOLOGICAL PARK AND MUSEUM DISTRICT

St. Louis, Missouri
January 29, 2014

A regular meeting of the Board of Directors of the Metropolitan Zoological Park and Museum District (the “District”) was held at The Pierre Laclede Center, 2nd Floor – Conference Room A, at 12:00 p.m. on Wednesday January 29, 2014. The primary purpose of the meeting was the discussion of the Independent Accountants’ Report on Agreed-upon Procedures and Advisory Comments pertaining to the Art Museum Subdistrict.

Ben Uchitelle, Chair of the District, called the meeting to order. Upon roll call, the following Board members were present:

Ben Uchitelle
Charles E. Valier
Pat Whitaker
Thelma V. Cook

Robert A. Powell
Gloria Wessels
Thomas J. Campbell
Robert G. Lowery, Sr.

Other persons attending the meeting included: Mike Chivell from Armstrong Teasdale LLP, the District’s outside counsel, Rick Gratza, CPA from Kerber, Eck & Braeckel LLP, the District’s accounting firm, and District employees J. Patrick Dougherty, Sharon L. Wilcutt and LaQuana S. Dilworth.

Others in attendance included:

- Barbara Taylor, President, Museum Board of Commissioners;
- John Musgrave, Vice President, Museum Board of Commissioners;
- Freida Wheaton, Secretary, Museum Board of Commissioners;
- Jeffrey T. Fort, Commissioner, Museum Board of Commissioners;
- Gary Wolff, Commissioner, Museum Board of Commissioners;
- Mark Weil, Commissioner, Museum Board of Commissioners;
- Charles A. Lowenhaupt, Commissioner, Museum Board of Commissioners;
- Judith Weiss Levy, Advisory Commissioner, Museum Board of Commissioners;
- Barbara Roberts, Advisory Commissioner, Museum Board of Commissioners;
- John R. Fox, Advisory Commissioner, Museum Board of Commissioners;
- Adrienne Davis, President, Board of Trustees;
- Vicki Hill, President, Museum Friends Board;
- Kent Q. Kreh, Chair, Audit Committee;
- J. Patrick Mulcahy, Chair Compensation Committee, Honorary Trustee;
- David A. Linenbroker, of Husch, Blackwell, Sanders LLP, Museum Legal Counsel;
- Matt Hathaway, Communications Department, Saint Louis Art Museum;
- Brent Benjamin, Director of the Museum;
- Carolyn Schmidt, Assistant Director for Finance and Administration/Controller of the Museum and
- Barbara Boyle, Vice President and CFO, St. Louis Science Center.

Other persons attending the meeting included: David Hunn, St. Louis Post Dispatch; Kevin Killeen, KMOX News; Nancy Fowler, St. Louis Public Radio and several additional staff members from the Saint Louis Art Museum.

The Chair asked for any public comments from those in attendance.
Barbara Taylor, President, Museum Board of Commissioners began the presentation by explaining how hard the Commissioners and staff at the Art Museum worked to ensure the Art Museum remains a world class institution that adds to the economic and cultural fabric of the community. The Commissioners and Trustees take their responsibility to the taxpayers and donors very seriously. The Art Museum welcomes the Districts review and Barbara Taylor stated that it gives the Museum an opportunity to look at current policies and procedures and look to the future and make the Museum a bigger and better place.

Rick Gratza, CPA, from Kerber, Eck & Braeckel LLP, acknowledged the cooperation of the Art Museum management and staff in assisting with the agreed-upon procedure engagement. Rick Gratza presented an executive summary of the engagement:

**Nature of engagement – Agreed-upon procedures – Art Museum:**
- Objective – assist ZMD in its evaluation of Art Museum policies and procedures;
- Engagement performed in accordance with attestation standards established by the AICPA;
- Sufficiency of the procedures is solely the responsibility of the ZMD; and
- Agreed-upon procedures do not constitute an audit or examination; therefore KEB does not express an opinion as a result of this engagement.

**Scope of engagement:**
- Internal Controls; Executive Compensation; Transaction testing; Liquidity; Governance; Volunteers; Budgeting; Prior recommendations; Audit management letter; Consulting expenses; Credit Cards; Earned revenues; Contingencies; Endowments; Collections management; Museum expansion; Pledge allowance and write-offs; Bond payable; Attendance; Art accession/deaccessions and Contract awards.

**Timing of engagement:**
- Introductory meeting on October 17, 2013;
- Fieldwork began November 4, 2013; and
- Draft reports delivered to ZMD and Art Museum on January 22, 2014.

Rick Gratza then explained the two reports that are being reviewed:
- The agreed-upon procedures report listing the procedures performed and resulting findings; and
- Memorandum of advisory comments including recommendation and management responses.

Rick Gratza explained that seven recommendations resulted from the agreed-upon procedure engagement:
- Procurement; Duplicate vendors; Travel and entertainment expenses; Deaccession objects; IRS Form 9-9; Consulting expenses and Accounting policies and procedures manual.

Tom Campbell commended on the stellar job the Art Museum has been doing. He questioned the losses incurred with the new restaurant, and asked if a timeframe has been set for a positive turnaround.

Brent Benjamin stated that the restaurant is located in the new facility, and is under new management. The Museum had anticipated losses for the first twelve to eighteen months of operation. A six month review is being conducted and adjustments will be made.

Tom Campbell questioned the losses related to written publications.

Brent Benjamin explained the exhibition portion of the Museum includes the publication portion; it is a primary element of the education department. Brent Benjamin stated that major exhibitions are free on Fridays, one-third to two-thirds of visitors take advantage of the free Friday’s, and the losses are reflected in this area of the report.
Thelma Cook asked for clarification on the Museum’s liability to the former director, J. Burk.

Brent Benjamin explained that the liability is not a severance agreement; it is deferred compensation that dates back to 1985. Carolyn Schmidt further explained that the agreement spans another ten years and is reported on J. Burk’s W-2 each year.

Pat Dougherty explained that KEB completed various computations that highlight the Art Museum’s level of liquidity. The ratios and computations indicate that the Museum has no liquidity issues.

Ben Uchitelle inquired about the endowment target asset allocation of 70% equities and 30% fixed income securities. If the Museum did not have the $20 million in tax revenue each year – would the allocation still be maintained at 70% equities and 30% fixed income securities?

Brent Benjamin explained that the Investment Committee oversees the management of the endowment, and the 70% - 30% is the recommendation of the Committee. The harvest from the endowment is calculated on a twenty quarter (five year) trailing average.

Ben Uchitelle questioned the option, if available, to charge non city/county visitors admission to the Museum.

Brent Benjamin maintained that the Commissioners and Trustees are committed to a free Museum. He further explained that the trend in Art Museum’s nationwide is to remove admission fees.

Ben Uchitelle asked for clarification on the distinction between purchasing art and art that is given the Museum with respect to using an Independent Appraiser.

Brent Benjamin explained that when art is given to the Museum the donor seeks an appraisal which is an IRS requirement (art valued under $5,000 does not require an appraisal). A Curator at the Museum must present any request for the purchase of art, the request is then reviewed by the Deputy Director, Director and the Collection Committee. Any purchase over $500,000 goes before the Commissioners.

Charlie Valier asked for clarification on Art Deaccession; Cash Balance Plan and the Supplemental Cash Balance Plans; Executive Compensation; PTO; Governance; Travel Policy; Bond Repayment; and Professional Fees.

- Brent Benjamin explained that before a work is removed from the collection, it must be reviewed by at least two outside, independent scholars. If an item is worth more than $5,000. Two outside valuation estimates from auction houses or private dealers are required.

- Patrick Mulcahy, Chair Compensation Committee, explained that splitting Brent Benjamin’s compensation package into several plans (403) (b) Plan, Cash Balance Plan, and Supplemental Cash Balance encourages the Director to stay with the Museum for rolling three year periods. He further explained that the Director’s compensation is review by an outside agency and the Director’s salary is in the 80th percentile for directors of comparable institutions.

- Carolyn Schmidt addressed PTO and explained that Museum employees can carry over three weeks each year and upon termination they are paid accrued time off at their current salary.

- Brent Benjamin stated that the governing board, Trustees and Commissioners need to lead the Museum in every way, including fundraising.

- Rick Gratza stated that further information for the aggregate 2012-2013 travel expenses for the Director will be submitted to the District for review.
Carolyn Schmidt explained that a 2009 Series A bonds are structured around a charitable gift of $10 million payable in 2018; in addition, management plans to utilize campaign gifts and operating revenue to provide required funds for the 2009 Series A bonds.

Carolyn Schmidt explained that under the category of Profession fees a payment of $2.7 million was made to the construction management team, Rise Group LLC. Experis Financial US LLC was hired as the construction auditors. Payments of $2 million to Husch Blackwell Sanders LLC were for services over three years covering general legal fees, in addition to construction, expansion and bond service. The Monthly Fee totals of $268,581.68 on page 114 of the agreed-upon procedure will be reviewed and details will be reported to the District.

Ben Uchitelle commented on the parking structure and the minimal profit received for the first six months of operation.

Tom Campbell stated that any individual questions asked by District Board Members that may be characterized as a concern, is held by that Board Member, and is not reflected as a consensus of the Board Members.

Gloria Wessels asked about the educational programs at the Museum.

Brent Benjamin explained that 2013 off-site had attendance of 24,000 and on-site programs had an attendance of 27,401.

Upon completion of the review of the agreed-upon procedures for the Art Museum, the meeting recessed and all Museum representatives exited. Within a few minutes, Ben Uchitelle called the meeting to order.

Approval of Minutes – The Chair called for the approval of the Minutes from the November 19, 2013 regular Board meeting. Robert Lowery moved that the minutes be approved and Thelma Cook seconded the motion. Upon a motion duly made, the November 19, 2013 minutes were approved with all members voting 'aye'.

Executive Director's Report – Pat Dougherty reported, that as of January 28, 2013 the balances in the various District controlled bank accounts totaled approximately $44.9 million and included:

<table>
<thead>
<tr>
<th>Account for the benefit of:</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Zoological Park Subdistrict</td>
<td>$5,242,932.42</td>
</tr>
<tr>
<td>Art Museum Subdistrict</td>
<td>16,385,326.03</td>
</tr>
<tr>
<td>Science Center Subdistrict</td>
<td>1,764,560.40</td>
</tr>
<tr>
<td>Botanical Garden Subdistrict</td>
<td>8,232,427.22</td>
</tr>
<tr>
<td>History Museum Subdistrict</td>
<td>8,736,354.79</td>
</tr>
<tr>
<td>District Operating Fund</td>
<td>4,623,216.36</td>
</tr>
</tbody>
</table>

Pat Dougherty then presented the District's internal financial statements for the months of September, October, November and December 2013. A discussion ensued.

Pat Dougherty began the discussion of the benefits and drawbacks on holding Subdistrict budget meetings in the spring/early summer and late fall.

Charlie Valier stated that the timing of adopting each Subdistrict budget varies – his recommendation was to hold each of the Subdistrict meetings shortly after each individual budget has been adopted.
Tom Campbell explained that having spring/early summer meetings allows the Board to review the audited financial statements. He cautioned the Board on micromanaging the individual Subdistricts; each Subdistrict has a Board of Commissioners responsible for governance.

Thelma Cook remarked that the District Board is not involved with the budgeting process on the Subdistrict level, and historically each year the District Board is informed of what is reported. Recommendations and suggestions can be made at the spring meeting and adjustments can be put into practice. She further concurred that each individual Subdistrict has Commissioners aware of specific needs and requirements for each institution.

Robert Lowery stated that it is not the Districts duty to assist in preparing the Subdistrict budgets. He recommended that the District Board review the budget and audited financial statements and offer recommendations at the spring/early summer meetings.

Robert Lowery moved to continue spring/early summer Subdistrict Budget meetings. Tom Campbell seconded the motion. A discussion ensued. The motion to continue the Subdistrict Budget meetings in the spring/summer after receiving the institutions audited financial statements was passed with Thelma Cook, Tom Campbell, Robert Lowery, Pat Whitaker and Robert Powell voting ‘aye’ and Gloria Wessels and Charlie Valier voting ‘no’. Ben Uchitelle abstained.

Gloria Wessels moved that the District Board schedule and set quarterly meetings to be held at the District office and posted on the website for taxpayer’s reference; the quarterly meetings will be maintained indefinitely. Robert Lowery seconded the motion. A discussion ensued. The motion to set quarterly District Board Meeting was passed with all members voting ‘aye’.

Audit Committee - Gloria Wessels had no report.

Report of Legal Counsel – Mike Chivell requested that the Board re-adopt the District’s Code of Ethics (“Code”). The current resolution re-adopting the Code runs through December 31, 2013. The current Code provides that the Board will comply with the Code until it is revoked, amended or otherwise modified. The Missouri Ethics Commission bi-annually requires receipt of a certified copy of the re-adoption resolution. The Board was presented with a draft of the resolution to re-adopt the District’s Code.

Charlie Valier questioned the strength of the current Code and suggested that a comparison of other City, Stats or Municipalities be made. An evaluation of provisions from wide-ranging Code may lead to a more effective Code for the District.

Mike Chivell explained that the current Code tracks requirements currently in the Missouri Statute; in addition the Code includes the provisions for individual Conflict of Interests and Conflicts for Subdistrict Commissioners.

Thelma Cook recommended the current Code be adopted under the provision that modifications, amendments and improvements be reviewed at a later time.

Upon a motion, duly made by Thelma Cook and seconded by Tom Campbell, the re-adoption resolution was accepted and approved with all members voting ‘aye’. A copy of the resolution is attached as Exhibit I.

Charlie Valier recommended District’s Legal Council review the information available from the Council of State Legislators and St. Louis County and submit proposed modifications for the Code to the Board.

New Business – Pat Dougherty then began the review of the District’s 2014 preliminary administrative budget. The presentation included an examination of the elements of the District’s 2013 administrative revenue and expenses, comparison of these amounts to the budget and a recognition of both a dollar and percentage “actual to
budget” variance. Reasons for the variances were identified. Pat Dougherty then submitted a thorough analysis of the revenue and expense components within the District’s preliminary 2014 administrative budget. A discussion ensued.

Pat Dougherty explained that a Request for Proposal (RFP) will be issued in May/June for auditing services for the 2014 District Audited Financial Statements. The 2013 Audited Financial Statements for the District will be done by our current auditor Kerber, Eck & Braeckel LLP.

Ben Uchitelle informed the Board that the Salary and Personnel related costs listed in the Budget are based on 2013 figures; a Compensation Committee will meet to review 2014 salaries and make a recommendation to the Board.

Robert Lowery and Charlie Valier expressed concern over the fees charged in addition to the content of the District Board Training session. Charles Valier stressed that without proper guidance Subdistrict Commissioners become captive to management. The purpose of having the training sessions offered to the Subdistrict Commissioners was to teach them how to provide more leadership to the process. A discussion ensued.

Tom Campbell recommended investigating increasing the Directors and Officers Liability coverage amount from the current $3 million to a maximum coverage of $5 million.

Following discussion, a motion was made by Robert Lowery and seconded by Tom Campbell to approve the preliminary 2014 District budget. The motion was unanimously approved with all members voting ‘aye’.

The Chair asked for additional comments on the ZMD Board Training session.

Thelma Cook made the point that the facilitators of the District training session, may not have felt that the environment during the training session was the appropriate setting for mediating issues arising within the District Board. Thelma Cook stated that if Barry Rosenberg and Dan Size were engaged to present training for Subdistrict Commissioners that area will need to be addressed. A discussion ensued.

The Chair asked for comments on the Parks and Environmental Matters Committee Report.

Charlie Valier commented that the report from the Parks and Environmental Matters Committee – Resolution 33 as presented to the District Board is in draft form. He recommended a final report be obtained to confirm any amendments made to Resolution 33 dated May 3, 2013.

Thelma Cook suggested that when the District receives the final report that an acknowledgement and a response be made to the Parks and Environmental Matters Committee. The response should state that the District is in receipt of Resolution 33 from the Aldermanic Committee; in addition that the District is taking the report under consideration.

The Chair asked for comments on the Dowd Bennett, LLP Report.

Tom Campbell made a cautionary comment that the Dowd Bennett report was not complementary about several District Board Members and their involvement with the agreed-upon procedures and subsequent reports at the History Museum. He reminded members that the District Board is a public board and that comments made during the meeting and outside of the meetings are being quoted.

Gloria Wessels responded that the History Museum Trustees made a great deal of the information public. A discussion ensued.

The Chair called for the election of the 2014-2015 Board officers.
Tom Campbell moved that Thelma Cook be elected as Chair for a two year term and until her successor is duly elected. Robert Lowery seconded the motion. A discussion ensued.

- Charlie Valier questioned the order of the choice for chairmanship; previously the selection of Chair was based on seniority.

- Pat Dougherty stated that previously the position has alternated between the City and County Commissioners. The highest ranking officer from the City or County moved up.

- Ben Uchitelle inquired about what specifically the District’s Bylaws provide.

- Charlie Valier stated that the current Bylaws simple dictate that the position alternate when possible, between City and the County.

- Mike Chivell stated that the Bylaws stated:

  - Officers shall be elected at the first Board meeting in January to serve for a term of two years and until their successors are elected and qualified. In case of any vacancy in any office, such vacancy shall be filled as soon as practicable by a Board election of a successor to the unexpired term of such office. To the extent reasonable practicable the office of Chair shall be rotated biennially between a Board member from the City of St. Louis and a Board member from St. Louis County.

- Robert Lowery asked if the motion made by Tom Campbell was legal and made properly.

- Mike Chivell acknowledged that the motion was made appropriately.

- Robert Powell asked for clarification on the selection of Chair being done on the basis of seniority. He further stated that he was the senior member from the City.

- Charlie Valier asked if the Board was deviating from past practice.

- Tom Campbell reminded the Board the several years ago a duly elected Chair from the County could not fulfill her term; the Vice Chair from the City completed the balance of the term.

- Gloria Wessels stated that since she has been a Board member the process has always been to ‘move-up’ to the next senior office. She gave some examples from previous elections and commented that certain current Board members, who are at odds with her, have circumvented the process. Gloria Wessels stated that the fact that she has spoken out and done her due diligence - that this has created some Board members to have a lesser opinion of her. She further stated that she was Chair of the Audit Committee through the History Museum procedure, but when the Board began the agreed-upon procedure for the Art Museum the process was removed from the Audit Committee. Gloria Wessels explained that the Art Museum agreed-upon procedure was taken out of the sub-committee with the intent to bypass her authority as Chair of the Audit Committee.

- Tom Campbell objected to the allegation and explained that the Art Museum agreed-upon procedure was an important issue and should involve the entire Board. Tom Campbell further stated that going forwards the agreed-upon procedures should be handled by the full Board; the process has outgrown the Audit Committee.

- Gloria Wessels remarked that the Art Museum agreed-upon procedure went very well.
• Charlie Valier asked why the Board was deviating from the normal policy that the Board has honored for a number of years.

• Tom Campbell stated that the process is not automatic; the choice for Chair is at the discretion of the full Board – the Board has to have confidence in the Chair and it will come down to a vote. Tom Campbell stated that the intention is not to deviate from the practice that has been followed. The intention in the nomination of Thelma Cook for Chair is due to the great deal of confidence he has in her; Thelma Cook’s extensive experience on a wide variety of Boards and that she has served admirably on many Boards.

• Ben Uchitelle added that changes have been made to the election of Chair; for the past thirty years the office rotated on a yearly basis, and has subsequently been amended to a two year term. The nomination of Thelma Cook as Chair does not deny the strengths of other City Board members; but the nomination at this time is for Thelma Cook as Chair.

• Charlie Valier stated that the Board is politicizing the Chairmanship. The Board has existed for over thirty years on a custom and practice, and now to deviate from that practice sets a very bad precedent. The current nomination attempts to ‘cut-out’ of the process one of the persons that was on the opposite side of the History Museum Audit.

• Tom Campbell objected and explained that he did not personalize or politicize the nomination. Comments following the motion however did exactly that. The motion still requires a majority vote of the Board.

• Gloria Wessels remarked that at previous election meetings the gavel was passed at the beginning of the January meeting to the duly elected Chair; this year the election for the 2014-2015 officers was held at the end of the January meeting.

• Ben Uchitelle stated that the agenda for the January meeting had been distributed the previous week and any objections to the agenda could have been made at any time prior to the meeting. Ben Uchitelle explained that the large attendance of Trustees and Commissioners from the Art Museum influenced the order of the agenda.

• Robert Lowery asked if the Board is out of order with the motion for nomination of Chair. Robert Lowery then called for the question and asked the Chair to call for vote on the current motion.

The motion to approve Thelma Cook as Chair for the 2014-2015 two year term was approved with a roll call vote: Ben Uchitelle, Thelma Cook, Tom Campbell, Robert Lowery, Pat Whitaker and Robert Powell voting ‘aye’ and Gloria Wessels and Charlie Valier voting ‘no’.

Thelma Cook expressed her thanks to Ben Uchitelle for his leadership over the past two years. The meeting continued with Thelma Cook as Chair.

Ben Uchitelle moved that Tom Campbell be elected as Vice Chair for a two year term and until his successor is duly elected. Robert Lowery seconded the motion.

The motion to approve Tom Campbell as Vice Chair for the 2014-2015 two year term was approved with a roll call vote: Ben Uchitelle, Thelma Cook, Tom Campbell, Robert Lowery, Pat Whitaker and Robert Powell voting ‘aye’ and Gloria Wessels and Charlie Valier voting ‘no’.

Ben Uchitelle moved that Robert Powell be elected as Treasurer for a two year term and until his successor is duly elected. Tom Campbell seconded the motion. A discussion ensued.
The motion to approve Robert Powell as Treasurer for the 2014-2015 two year term was approved with a roll call vote: Ben Uchitelle, Thelma Cook, Tom Campbell, Robert Lowery, Pat Whitaker and Robert Powell voting ‘aye’ and Gloria Wessels voted ‘no’. Charlie Valier abstained.

Ben Uchitelle moved that Robert Lowery be elected as Secretary for a two year term and until his successor is duly elected. Tom Campbell seconded the motion.

The motion to approve Robert Lowery as Secretary for the 2014-2015 two year term was approved with a roll call vote: Ben Uchitelle, Thelma Cook, Tom Campbell, Robert Lowery, Pat Whitaker, Robert Powell, Gloria Wessels and Charlie Valier voting ‘aye’.

Tom Campbell moved that Pat Whitaker be elected as Assistant Secretary for a two year term and until her successor is duly elected. Robert Powell seconded the motion.

The motion to approve Pat Whitaker as Assistant Secretary for the 2014-2015 two year term was approved with a roll call vote: Ben Uchitelle, Thelma Cook, Tom Campbell, Robert Lowery, Pat Whitaker and Robert Powell voting ‘aye’ and Gloria Wessels and Charlie Valier voting ‘no’.

There being no other business, Robert Powell moved that the meeting be adjourned. Charlie Valier seconded the motion, which was adopted unanimously with all members voting “aye.”

The meeting adjourned at 3:00 p.m.

Respectfully submitted,

[Signature]
Secretary
CERTIFICATE

I, J. Patrick Dougherty, do hereby certify that the attached Notice of Regular Meeting was published in accordance with the provisions of Section 610.020 of the Revised Missouri Statutes, by posting said Notice at least twenty-four hours in advance of the date of said meeting in a prominent place easily accessible to the public at the Pierre Laclede Center Building, 7733 Forsyth Boulevard, Clayton, Missouri, 63105 and by mailing and/or e-mailing a copy of said Notice by ordinary mail to:

- David Hurn
- Stephen Deere
- St. Louis Business Journal
- Riverfront Times
- Susan C Thomson
- Dale Singer
- Mark Schlinkmann
- Betsey Bruce
- Patrick Brown
- Jeff Rainford
- Mary Ellen Ponder
- Pat Westhoff
- Nancy Fowler
- Eric Miller
- Erin M. Nolan
- Diane Toroian Keaggy
- Deborah Peterson
- Elsie Glickert
- Charlene Prost
- Susan Hegger
- Martha Fitz
- Adam Allington
- Odester Saunders
- Tonya Sinkovits / John Butler
- Tom Curran
- Matthew Hathaway
- Rachel Lippmann
- St. Louis Public Radio
- Matthew Hathaway

Signed this 29th day of January 2014

/J. Patrick Dougherty, Executive Director
NOTICE OF REGULAR MEETING

METROPOLITAN ZOOLOGICAL PARK AND MUSEUM DISTRICT

Pursuant to Section 610.020 of the Revised Missouri Statutes, notice is hereby given that a Regular Meeting of the Metropolitan Zoological Park and Museum District Board will be held as follows:

Date: January 29, 2014

Time: 12:00 P.M.

Place: Pierre Lacledé Center
7733 Forsyth Boulevard
2nd Floor - Conference Room A
St. Louis, MO

Agenda:

2. Re-adopt the Code of Ethics.
3. Election of Officers.
4. Report from the Executive Director concerning District matters.
5. The Board may also hold a closed meeting, with a closed vote and record, as authorized by Section 610.021(1), (2) and (3), Revised Statutes of Missouri, relating to legal issues, real estate and/or personnel, negotiation of a contract pursuant to Section 610.021(12) RSMO., proprietary information pursuant to Section 610.021(15) and/or confidential or privileged communications with our auditor pursuant to (17).

Further information may be obtained at the District Offices, 7733 Forsyth Blvd., Suite 550, Clayton, Missouri 63105, (314) 862-4222

[Signature]
J. Patrick Dougherty, Executive Director